

VOLUME 26, NO. 12 www.geocities.com/vipclub2003 DECEMBER 2006

The Number to call for information on Unisys Retirement Status and Benefits: 1-877-864-7972. The Number to call for information on Lockheed Martin Retirement Status and Benefits: 1--866-562-2363.

Wednesday, December 06	Board Meeting, Roseville	10:00 a.m.
Thursday, December 14	Christmas Party NCO Club	5:45 p.m.
Wednesday, February 07	Board Meeting, Eagan	10:00 a.m.
Wednesday, February14	Eagan Community Center, Program & Social Time	7:00 p.m.

DECEMBER CHRISTMAS PARTY

Our annual VIP Club Christmas Party is on a Thursday this year; December 14 is the date and the NCO Club is the place. Following a social hour, The North Suburban Chorus will present a program of Christmas music. After dinner the Connie Villars Quartette will play music for listening and dancing. **REMEMBER TO CARRY PICTURE I.D.** For those who would like to attend but are unable to drive at night, please give one of your officers a call; we may be able to arrange a ride. (See map to the NCO Club on page 4 and reservation form on page 5).

JANUARY PROGRAM: ROSEVILLE

There will not be a program meeting in January 2007.

FEBRUARY PROGRAM: EAGAN

For the February 14, 2007 VIP Program, our speaker will be Bob Price, the CEO of Control Data Corporation (CDC), who succeeded Bill Norris in 1986 and was followed by Lawrence Perlman in 1989. Many of us had friends or neighbors who worked parts of their careers at CDC - that "other" computer company in town. Bob will talk about corporate perceptions - how CDC viewed us as a competitor and how he thought we viewed them. He will also discuss areas of competition where we went head to head, and who won and who lost. In addition he will review major technical achievements of CDC. It should be an interesting program with the insider's view from the topside.

ADDRESS CORRECTIONS

Please send permanent address changes to Lowell Benson addressed to the VIP Club at the address given on the label page of the Newsletter

MEMBERSHIP RENEWAL TIME IF YOUR ADDRESS LABEL HAS 2006 AFTER YOUR NAME, YOU ARE NOT PAID FOR 2007. PLEASE USE THE DUES COUPON ON PAGE 7.



At the November 1st Meeting, the Board again considered for the year 2007 reducing the number of Program meetings and the frequency of issuing the Newsletter. This subject will be finalized at our December Board Meeting. You will be notified if any changes are approved. However, the Board did decide to cancel the January 2007 Program Meeting and as noted in the November issue of the Newsletter, we will combine the January and February 2007 issues of the Newsletter. This joint Newsletter is expected to be delivered to members around the middle of January 2007. This issue will include the photos taken at the December 14th Christmas Dinner and Dance.

The election of Officers and Directors for the VIP Club for 2007 was held at the general program meeting of November 8th, 2006. We will have one new face on the Board for 2007. Thomas Turba, a recent retiree from Unisys Roseville was elected to the position of Vice President for 2007. Brian Berggren, our Vice President was elected President and Dale Phelps, our Past President was elected to the position of Director for 2007. Lowell Benson was re-elected Treasurer, and Marion Scott, Dick Mullins and Joe Schwarz were all re-elected as Directors for 2007. I will also serve on the Board as Past President. I thank Dale Phelps and Hank Dotzler of our Nominating Committee for contacting members, preparing the slate of candidates and conducting the election.

Our Program on November 8th featured Carl R. Hansen, Jr., M.D. who discussed his "FAST" Program of Good Health. The "FAST" System relates to: <u>F</u>ood Selection, <u>A</u>ctivity, <u>Supplementation</u>, plus <u>T</u>reatment. Dr. Hansen and his wife provided handouts on his "Campaign Good Health" which touted the MEND Solutions Products and Price List. Approximately 25 Members attended the meeting.

Also at the November 8th meeting, Dorothy Becker, Our Christmas Party Chairperson reported that 40 paid reservations for the Dinner/Dance on December 14th have been received. Those of you who have not as yet sent in your reservations are encouraged to do so before December 4th. I especially invite those of you who have not attended before to consider attending with a special group of your friends, Dorothy will arrange for you to be seated at a separate table if you so request. Please see the reservation form on Page 5 of this Newsletter! Since this is my last "PRESIDENT'S MESSAGE" Newsletter column as VIP Club President, I take this opportunity to extend Best Wishes for Happy Holidays and Good Health to our Club Members and

their families and those of our corporate sponsors. Respectfully, Bernie Jansen, VIP Club President

From the Editors



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DINING CLUBS & GROUPS

Breakfast groups and get-togethers:

One breakfast group meets monthly at 9:00 a.m. on the 2nd Wednesday of each month at the Tri-City American Legion, Old Hwy 8, New Brighton. Phone: **763-416-3903.**

Another breakfast group meets monthly at 8:00 a.m. on the 1st Thursday of each month at Joseph's Grill, 140 South Wabasha, (Wabasha and Plato) St. Paul. Phone: **651-222-2435.**

Luncheon Groups & Dinner Clubs:

One Unisys Luncheon group meets monthly on the 2nd Wednesday at 11:00 a.m. at the Old Country

Buffet, Holly Shopping Center, located at University Ave. and Mississippi St. just north of I-694. For information call **651-552-1465**.

Another Luncheon group (engineering/drafting) meets monthly on the 1st Tuesday at 11:00 a.m. at the Old Country Buffet at 2000 S. Robert, West St. Paul. For information call **651-456-0750**.

And another Luncheon group (Unisys and Burroughs) meets monthly on the 2nd Tuesday at 11:30 a.m. at the Mall of America 3rd floor North Food Court. We sit at the tables between the elevator and Burger King. For information call **952-854-7855**.

Dinner Club. A Unisys Dinner Club meets monthly on the 4th Wednesday at 5:00 p.m. at Champs located at 35E and Larpenteur Avenue. For information call 763-786-1044.

MEETING & EVENT DATES 2006

DateTimeLocationActivityNov. 087:00 p.m.EaganProgram – Social timeDec. 145:45 p.m.USAFChristmas PartyNote:Rsvl = Roseville, Eagan = EaganCommunity Center, Park = Highland ParkPavilion,USAF = NCOClub at U.S. Air ForceBase off Hwy 6262

WELCOME NEW CLUB MEMBERS

Erdrich, Richard & Marilyn LRosemont, MN.Heppell, Les & TheresaBUCoon Rapids, MN.Tonnessen, Arlo & MaryLBurnsville, MN.Stolee, Allen & AnneUWhite Bear Lake, MN.

U = Unisys B = Burroughs L = Lockheed Martin D = Unisys Defense Systems

IN REMEMBRANCE



Adams, Elliot L. - Age 78, of Richfield, MN formerly of S. Minneapolis. Passed away peacefully 11/4/06. Preceded in death by his wife, Monica. Elliot worked as a computer programmer at Sperry for many years.

McMahon, Denis E. - Age 72, of Hastings, MN formerly of Burnsville. Passed away on 7/22/06. Denis is survived by his wife, Sharon. Denis was a Unisys Eagan retiree.

Pence, Robert ''Bob" - Age 73, of White Bear Lake. Died following a brief and furious battle with lung cancer. Survived by his loving wife of 47 years, Angie. Bob was a former employee of Remington Rand (Univac).



Philiph, Philip Murl - Passed away August 5, 2006 at the age of 87, after a long battle with heart and lung disease. Phil worked for Sperry/Unisys, retiring on May 1, 1981.



Sande, Gerald A. "Jerry" Age 68, of Little Canada, MN. Passed away of natural causes on October 31, in New Zealand. Survived by his wife Seona Cherie. Jerry worked his entire career at Lockheed Martin and its

predecessor companies, retiring in 2001. Jerry was a VIP Club member.

Vitcak (Hennessy), Mary Eileen - Age 69, of St. Paul's Eastside formerly of Ham Lake. Died on September 9th, 2006. Mary was a longtime employee of UNISYS, retiring from the Advance Circuits division.



Welsh, Robert B. - Age 74, of Bloomington, MN. Survived by wife, Evelyn of 50 years. He retired after a long career as a Deputy Director Systems Engineer with Unisys. Robert was a member of the VIP Club.

ANNOUNCEMENTS

The Annual Old Whatevers Social at the Fort Snelling Officer's Club will be on Thursday, December 7^{th} , starting at 11 a.m. There will be two

cash bars and lunch will be available. There is no admission fee. If you have any questions contact Earl Lillestrand 952-884-7619.

LEGACY NEWS UPDATE

Legacy of a Centenarian

I am part of your Legacy. I was born in 1906 and I would be celebrating my centennial on December 9th, but I'm on the other side now. You may celebrate for me. As I look back now, I have a clarity of vision that satisfies my feelings and accelerates my understanding. I became part of your legacy when I went to work for EMCC (Eckert-Mauchly Computer Corporation) in Philadelphia in1946, but my interest in computers and technology preceded that. In my youth I was a gadget kid, taking apart alarm clocks and other things to see how they worked. My father insisted on good schooling, and I got my Ph.D. in math and physics from Yale. In 1943 I enlisted to serve my country in the U.S. Naval Reserve, and I was ordered to the Bureau of Ordnance Computation Project at Harvard University. I became the co-inventor (with Howard Aiken) of the Harvard Mark I computer, and I became the first Mark I programmer. I uncovered a fault in the Mark I which was, in fact, a dead moth in a relay. Since that time I have been given credit for originating the computer terms "bug" and "debugging."

Many people I worked with in my early Univac days gave me a bunch of honors, but true now as it was true then, every successful effort is the result of teamwork. I helped with the design of the UNIVAC (1000 times faster than the Mark I), and I led the team to develop the first compiler, A0, and I verified COBOL at its inception. I was the first Computer Science "Man of the Year" in 1969, and I even received the National Medal of Technology in 1991. My commitment to the U.S. Navy was also a lifetime commitment, taking me from Lieutenant J.G. in 1943 to my retirement status as Rear Admiral. The Aegis Destroyer DDG-70, commissioned in San Francisco in 1997, was named after me.

Applied mathematics was always my first love, but in real life, I had no children. Some have said that my progeny are the legions of software engineers implementing the endless ideas buzzing in their heads. One colleague suggested my gravestone should read "Mother of all Compilers" or even "Mother of the Bug," I hope neither of those was realized, but you can check at Arlington National Cemetery. In my world now, I have met and talked with many old friends including Howard A., John M., Pres. E., and Bob MacD. What wonderful conversations we have had. I have also met the Muses, Fates, and Graces (one of whom is my namesake). The Muse Clio suggested I apply for a Muse position in your Legacy Project. I feel it's a good fit. It often happens that history, especially of conflicts, is written by the victor. In your project, for once, the chronicling of history is noble, egalitarian, and seductive, not to mention INNOVATIVE. I commend your efforts and command its continuance. (If my identity is not readily apparent, it will be revealed in the next newsletter.)

Legacy of Legacies

As we all know, the legacy of Unisys and Lockheed Martin (Eagan) is now 60 years, tracing our origins to Eckert-Mauchly Computer Corporation (EMCC) Philadelphia and Engineering in Research Associates (ERA) in St. Paul. As Burroughs and Sperry merged in 1986 to become Unisys, each of those companies had its own legacy. Burroughs traced its origins to 1886 when William Seward Burroughs (brother of Edgar Rice Burroughs) invented and patented the first practical adding and listing machine. With this device he founded the American Arithmometer Co. in 1886 which later became Burroughs Corporation in 1905. Sperry traced its origins to the Remington Typewriter Company, begun in 1873 and the Sperry Electric Company, founded in 1880 by Elmer Ambrose Sperry, who also began gyroscope development in 1896. Lockheed Martin traces its roots back to 1909 with Glenn Martin's aircraft company and to 1913 with the company of Allan and Malcolm Loughead (later "Lockheed"). Clearly a centennial celebration is approaching.

Some of our competitors also have legacies of business interest and/or local interest. Control Data Corporation had a 35 year legacy begun in 1957 and ending when operations ceased in 1992. Portions of CDC morphed into Ceridian, Seagate and General Dynamics and carry on there. Honeywell traces its historical founding to Albert Butz's 1885 invention of the Damper Flapper, a precursor to the thermostat. The Butz Thermo-Electric Regulator Company evolved through many names and corporate transactions, becoming the Minneapolis Heat Regulator Company in 1912. That name, plus MCMXXVII, is still on the original building's tower in south Minneapolis (W. 28th St. and Wells Fargo In 1924 Mark C. Honeywell developed Wav). clock-controlled thermostats in his company, Honeywell Heating Specialties Company. William R. Sweatt of Minneapolis Heat Regulator and Mark

Honeywell merged their companies in 1927 with the Honeywell name surviving. Honeywell (now part of Allied Signal) sees a 125 year celebration not too far off. Honeywell's thread in the computer industry started in 1955 when it formed a joint venture with Raytheon called Datametric Corporation. In 1970 Honeywell bought GE's computer division and in 1986 they merged with the French Compagnie des Machines Bull and Nippon Electric Company (NEC) to form Honeywell-Bull. By 1991 Honeywell was out of the computer business. IBM traces its corporate founding under the name Computing-Tabulating-Recording Company (C-T-R) to 1905 with predecessor companies dating to 1888 and 1889. It adopted the International Business Machines name in 1924.

Have you ever wondered what happened to other Minnesota companies such at Data 100, Lee Data, EMR-Computer, Atron or others with legacies of varying length? The Charles Babbage Institute at the University of Minnesota has an exhibit called "The Computer Industry in Minnesota." The URL, <u>http://www.cbi.umn.edu/exhibits/mncomputing/inde</u> <u>x.html</u>, contains many encapsulated histories and other data for many Minnesota companies.

Lest we be too proud of our "long" legacies, consider the 360 year history of the Bofors company. Based in Karlskoga, Sweden, it has a long history of defense products and is well known today for the Bofors gun used in many naval applications. Bofors has been in existence since 1646, thirty-five years before Philadelphia was granted its city charter by King Charles II. The best known owner of Bofors was no less than Alfred Nobel, of dynamite fame, who managed the company for two years from his office Paris. Bofors also has a strong connection to United Defense and British AerospacE (BAE).

LM Alumni Network

Are you aware of the Lockheed Martin Alumni Network? It is for former LM employees and provides a lot of company news in general (like major wins that insure our pension stability), alumni news, coming events, job postings, and even email contacts for staying in touch with other participating alumni. The website (<u>www.lockheedmartinalumni.com</u>) is not at all a nuisance website, and it's fun to check what's going on now and then. You have to register one time to use it, but it's free and sends no spam.

Something Missing in our Legacy

The business of doing business is an indispensable part of our legacy. In particular, our financial accounting systems and how they have changed over the years is a lacuna in our history project. After all, everything we did was subject to government scrutiny by auditing offices, internal and external. How did we as a company do our accounting over our 60 year legacy? What accounting tools did we use, and what are we still using? Surely there are readers out there with knowledge in this area. If you have this expertise, please consider providing us with a career summary write-up which addresses this topic. Contact Dick (Ole) Olson at r.d.olson@lmco.com or 651-456-3158.

Legacy of Flops (not ours)

The "10 Biggest Computer Flops of all time" have recently been chronicled by Miguel Currasco of Winnipeg (<u>www.miguelcarrasco.net</u> for 10/23/06). None are traced back to any of our legacy companies, but here are a few to tickle your memory. His Top Ten list includes the IBM PCjr, the Apple Newton and the Apple 3, Microsoft "Bob" (Operating System) and the Windows ME, and the NeXT Computer.

Submitted by Dick Lundgren, rflundgr@aol.com.

LAST CHANCE TO SIGN UP FOR THE ANNUAL CHRISTMAS PARTY ON DECEMBER 14TH. SEE PAGE 7 FOR RESERVATION FORM.

CURRENT ISSUES

Ethanol or Bust Energy

For those that looked at the October 2006 Consumer Reports article about ethanol, you might remember that ethanol contains 75,670 BTUs/gal, while gasoline has 115,400 BTUs/gal. This difference showed up as a 27 percent decrease in fuel economy in their SUV test vehicle. (ethanol has 67 percent less energy than gasoline, while biodiesel is a gas energy equivalent.)

The October 5th Star-Tribune article in the ethanol series had a bar graph that showed energy produced in five forms for each unit of fossil fuel used for its production. Starting with gasoline, our one unit of fossil energy yields 0.81 units of energy in the form of gas; the yield in diesel fuel is 0.91; the yield from corn as ethanol is 1.35, a 35 percent gain. Biodiesel from soybeans yields a respectable 3.24 units of fuel per unit of fossil fuel, and ethanol from cellulose yields a remarkable 4.17 units.

What the Star-Tribune series identifies as a problem is the draw down of aquifers in southwestern Minnesota. A September 24th article identified 16 operating distilleries, with seven planning expansions, and 12 planned. Turning an agricultural commodity into an energy commodity makes for some odd distortions.

The fall issue of the Union of Concerned Scientists magazine tells us that Congress gave manufacturers of E85 flex-fuel vehicles (FFVs) credit for higher fuel economy vehicles that use less gasoline by using E85 for half of their fuel use; these FFVs actually use E85 about one percent of the time. As a climate-friendly fuel, corn ethanol would reduce global warming emissions 10-20 percent and cellulosic ethanol would reduce emissions 80-90 percent. The assumption for corn ethanol emission reduction is based on the ethanol process using natural gas for production energy; if coal were used to cook the ethanol, no reduction in global warming emissions would occur. Submitted by Brian Berggren.

Oil Conservation?

The Oil Depletion Protocol by Richard Heinberg starts with a premise first proposed by Dr. Colin J. Campbell, British petroleum geologist and founder of the Association for the Study of Peak Oil. The protocol is that: "signatory nations would agree to reduce their oil consumption gradually and uniformly according to a simple formula that works out to being a little less than three percent per year."

Prior to 1980, more oil was discovered yearly than was extracted. Since then, more has been extracted yearly than discovered. During the years 2002 through 2004, the global oil industry has spent roughly \$8 billion per year on exploration, but found on average less than \$4 billion worth of oil. This book is loaded with facts, figures, and tables, and the World Regular Conventional Oil Production to 2100 appendix contains data from known fields in 35 countries regarding present, past, future yields, depletion rate and midpoint, and peak discovery and production dates. Peak estimate dates cited range from 2005 by Kenneth Deffeyes to 2010 by the students of peak oil, to after 2030 by our politically tainted USGS.

More frightening is the data presented in The Long Emergency by James Howard Kunstler. He tells us the earth started with roughly two trillion barrels and we have gone through about one trillion barrels. Regardless of the date of peak oil, we are now using 27 billion barrels of oil a year. "If every last drop could be extracted at current cost ratios and current rates of production – which is extremely unlikely the entire endowment would last only another thirtyseven years." Submitted by Brian Berggren.

Health Issues

We've heard a number of our politicians claim that only competition can save us from healthcare ruin. In the past I've been critical of for-profit healthcare versus our Minnesota-grown non-profits. For-profits must make at least two to three times as much beyond costs to satisfy stockholders and executives, and pay taxes. In addition, for-profits get to build what they want and where they want: avoid the inner city, go where the money is, serve the most profitable specialties (cardiovascular and orthopedic surgery). Maggie Mahar's Money-Driven Medicine says, "Not-for-profits are more likely to offer the unprofitable yet essential services that everyone uses, such as trauma centers, burn units, and emergency psychiatric services."

Mahar cites Mark McDougle COO of Brooklyn's Maimonides Medical Center: "For hospitals, competition means trying to take affluent, well-insured patients – and the doctors who treat those patients – away from other hospitals. It is not a good thing."

Next month I'll get to examples that are even more disturbing than my little problems with Medicare reimbursement, Part D complications, and drug importation. Submitted by Brian Berggren.

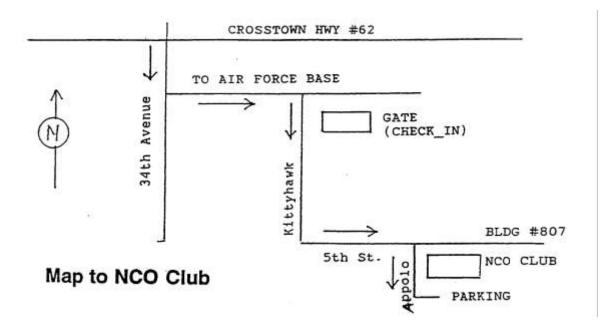
THE LIGHTER SIDE

An old pastor lay dying. He sent a message for an IRS agent and his lawyer to come to the hospital. When they arrived, they were ushered up to his room. As they entered the room, the pastor held out his hands and motioned for them to sit on each side

of the bed. The pastor grasped their hands, sighed contentedly, smiled, and stared at the ceiling. For a time, no one said anything. Both the IRS agent and lawyer were touched and flattered that the old man would ask them to be with him during his final moments. They were also puzzled because the pastor had never given any indication that he particularly liked either one of them. Finally, the lawyer asked, "Pastor, why did you ask the two of us to come here?" The old pastor mustered all his strength, then said weakly, "Jesus Died between two thieves, and that's how I want to go."

HOSPITAL

A woman called a local hospital. "Hello. Could you connect me to the person who gives information about patients? The voice on the other end said, "What is the patient's name and room number?" "Sarah Finkel, room 302." "I'll connect you with the nursing station." "3-A Nursing Station. How can I help You?" "I'd like to know the condition of Sarah Finkel in room 302." "Just a moment. Let me look at her records. Mrs. Finkel is doing very well. In fact, she's had two full meals, her blood pressure is fine, to be taken off the heart monitor in a couple of hours and, if she continues this improvement, Dr. Cohen is going to send her home Tuesday at noon." The woman said, "What a relief! Oh, that's fantastic... that's wonderful news!" The nurse said, "From your enthusiasm, I take it you are a close family member or a very close friend!" "Neither! I'm Sarah Finkel in 302! Nobody here tells me anything."



VIP CLUB APPLICATION AND RENEWAL FORM						
Retiree Name:		_Spouse:				
Address:	CITY	STATE ZIP				
Phone: ()	Check here if your address or phone number has changed	New Member(s) Renewing Member(s)				
Company: Lockheed Martin & Predecessors: ; Unisys: Univac & Predecessors: ; Unisys: Burroughs:						
Please make check payable to the VIP CLUB and mail to address shown at right:	VIP CLUB P.O. Box 131748 Roseville MN 55113-0020	Dues: \$12 for 3 years Single year rate \$5. Note to new members: Your newsletters start after dues are received.				
Check here if you do not wish to have your name listed in the VIP Members directory. (Directory distributed to members only)						

ABOUT THE CHRISTMAS PARTY

5:45 pm - 6:30 pm	Initial social time with hors d'oeuvres
6:30 pm - 7:15 pm	Christmas Music Presented by
	The North Suburban Chorus
7:15 pm - 8:00 pm+	Enjoy an elegant sit down dinner with your choice of
	Top Sirloin, Champagne Chicken or Walleye
8:00 pm - 11:00 pm	Dancing to the music you like by
	The Connie Villars Quartette.

VIP CLUB CHRISTMAS PARTY, Dinner-Dance Reservation Form

Please reserve, at \$25.00 each, _____ place(s) for the Annual VIP Club Christmas Party, Dinner & Dance being held Thursday, December 14, 2006 at the NCO Club at the Air Force Base off Hwy 62. The social time begins at 5:45 pm, at 6:30 pm Christmas Music, at 7:15 dinner will be served and at 8:00 pm The Connie Villars Quartette will play music for your listening and dancing enjoyment. Please send in your reservations now, since seating is limited. Your reservation must be received by Dec. 4th. If your reservation is for more than 2 persons, please attach a list of added names and you will be all seated together at a reserved table. Picture ID required for entry to Air Force Base.

Check here () if you have attached additional names.

Names: _____

Address _____ Entree selection(s) & gty.: Top Sirloin ____; Champagne Chicken ____; Walleye _____ Please make your check or checks payable to: **VIP CLUB**

Bloomington, MN 55431

Mail to:	Dorothy Becker
	8630 Queen Avenue South

VIP CLUB P.O. BOX 131748 ROSEVILLE MN 55113-0020

VIP CLUB OFFICERS AND CHAIRPERSONS FOR THE YEAR 2006 * = A/C 651, + = A/C 612, @ = A/C 763, # = A/C 952

BOARD OF DIRECTORS: OFFICERS	VOLUNTEER CHAIRPERSONS	ACTIVITY CHAIRPERSONS Christmas Dorothy Becker #881-3516		
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Director Marion Scott *455-7952	WEBMASTER Joe Schwarz *698-9698 email address: vipclub2003@yahoo.com			
UNISYS Liaison, Roseville				

Printing & Mailing UNISYS Print Shop, Roseville

Directions to Eagan Community Center. Take Hwy 35E south or north to Pilot Knob Road. Turn left (north) on Pilot Knob Road. Turn left on Central Parkway (which is also the North entrance to Lockheed). The Eagan Community Center is at 1501 Central Parkway.

Directions to Unisys in Roseville. Take Hwy 35W south, or north, to the Industrial Way / St. Anthony Blvd off ramp. If coming north or south on Hwy 35E go west on Hwy 36 which will take you to the Industrial Way / St. Anthony Blvd. off ramp of 35W (Hwy 36 becomes Hwy 35W where it joins Hwy 35W). Go north on St. Anthony Blvd. to Walnut St. (the first street on the right). Turn right and go to Highcrest Road. It is the first place where you can turn left. Past the stop sign, Bldg 3 is on the right. Gate 5 is in the center of the building. From Hwy 280 northbound, use left lane exit just past Cty Rd B for Terminal road access (St Croix St.). Turn left at Terminal Rd, then turn right at Highcrest Rd to building entrance.